

CSM – 63/16
Public Administration
Paper – II

Time : 3 hours

Full Marks : 300

The figures in the right-hand margin indicate marks.

*Candidates should attempt Q. No. 1 from Section – A and Q. No. 5 from Section – B which are compulsory and any **three** of the remaining questions, selecting at least **one** from each Section.*

SECTION – A

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1. Answer any **three** of the following in not more than **200** words each : 20×3 = 60
 - (a) Explain the concept of Mansabdari during Mughal period Administration.
 - (b) What are the Liberal-Intellectual Principles in the Directive Principles of State Policy ? Explain.

- (c) President of India is the de-jure executive and Prime Minister of India is the de-facto. Illustrate.
- (d) "Political Liberty without economic equality is a myth." Comment.
2. What are the functions generally performed by the cabinet secretariat. 60
3. Establish the relationship between executive agencies and the secretariat. 60
4. What is the typical pattern of departmentalisation of secretariat in the State of Odisha. 60

SECTION – B

5. Answer any three of the following questions in not more than 200 words each : $20 \times 3 = 60$
- (a) What are the reasons for the growth of Administrative Tribunals.
- (b) Identify the limitations of working of Lokayukta in Odisha.

- (c) What type of functions are performed by Generalist ?
- (d) State the reasons for the growing importance of bureaucracy in recent years.
6. Dale Yoder uses the “Manpower management” instead of “Personnel Management”. Justify by your comments. 60
7. Critically examine the scheme of Joint Consultation Machinery Arbitration. 60
8. Evaluate the performance of State Human Rights Commission of Odisha State. 60

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1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that proper record-keeping is essential for ensuring transparency and accountability in the organization's operations.

2. The second part of the document outlines the various methods and tools used to collect and analyze data. It highlights the need for consistent and reliable data collection processes to support informed decision-making and strategic planning.

3. The third part of the document focuses on the implementation of data-driven strategies and initiatives. It provides detailed guidance on how to effectively utilize the collected data to identify opportunities, address challenges, and optimize performance across all levels of the organization.

4. The final part of the document discusses the ongoing nature of data analysis and reporting. It stresses the importance of regularly reviewing and updating the data to reflect changes in the organization's environment and to ensure that the information remains relevant and actionable.

5. In conclusion, the document underscores the critical role of data in driving organizational success. It encourages a culture of data literacy and continuous improvement, where data is used as a key resource to inform decisions and achieve long-term goals.